
Proposed Creation of Integrated Care Partnership - Summary Report

Committee considering report:	Health and Wellbeing Board
Date of Committee:	30 May 2019
Item for:	Decision
Report Author:	Nick Carter

1. Purpose of the Report

- 1.1 To set out the arrangements for the proposed creation of an Integrated Care Partnership across Berkshire West

2. Recommendations

- (1) The strategic objectives outlined in the main report (Table 4) are approved as the basis of the BWICSs work programme in 2019/20 noting that these are likely to change as a new strategy is developed.
- (2) The taxonomy summarised in Fig 1 is used to frame the governance arrangements for the BWICP.
- (3) The governance structure as set out in Fig 2 is adopted for the new BW ICP.
- (4) The terms of reference for the BWICP Leadership Board, BW10 Executive and BW10 Delivery Group as set out in Appendices 5a-c of the main report are agreed.
- (5) The principles for resourcing the ICP as set out in section 5 are agreed.

3. Implications

- 3.1 **Financial:** The new governance arrangements will deliver a saving in programme management costs. These are likely to be most apparent to the three local authorities which currently fund the project management costs through the Better Care fund. Any saving in project management costs can be used to fund other activities within the BCF. NHS costs through use of the NHS Transformation Fund are likely to be less affected.
- 3.2 **Policy:** This report has no policy implications as such although it does reflect on the direct now set by the new NHS Long Term Plan (LTP). This will refocus future activity most notably for Health partners although there will be an impact on local government since the LTP will inevitably shape future health and social care activity. The development of Primary Care Networks may well accelerate further

integration at a Locality and Neighbourhood level.

- 3.3 **Personnel:** There will be some rationalisation in the current staffing supporting programme and project management activity. A number of staff are currently contracted on an interim basis or are on short term contracts so exit costs will not be a consideration. The proposals do envisage a greater role for Elected Members. This is seen as overdue but it will require Members to attend meetings of the Leadership Board.
- 3.4 **Legal:** There are no legal implications associated with this report. The proposed Integrated Care Partnership is not a legal entity in its own right.
- 3.5 **Risk Management:** Prior to the emergency of the LTP early in 2019 it had already become clear that the current governance arrangements which involved the Berkshire West 10 and the Berkshire West ICS were unsustainable. It was recognised both across the partners and externally that the two needed to be consolidated. The publication of the LTP has effectively changed the wider landscape so the opportunity has been taken to address both at the same time. Doing nothing was not an option.
- 3.6 **Property:** This report has no property implications.
- 3.7 **Other:**

4. Other options considered

- 4.1 A wide ranging discussion has taken place with Health and NHS Partners regarding the governance moving forward. This has involved considering a number of proposals. The conclusion of all these discussions in the Paper now before you. Some work, most notably around the work programme and supporting Programme Boards is still ongoing and will continue to be refined over the coming months.

Executive Summary

5. Introduction / Background

- 5.1 Attached at Appendix A and Appendix B are two reports which have both been written to provide a detailed explanation of the governance proposals supporting the new Berkshire West Integrated Care Partnership (ICP). The second main report provides a more detailed background for those who have not been involved in the previous partnership arrangements and who are not fully sighted on the new NHS Long Term Plan.
- 5.2 In essence both reports cover the following;
- (1) a description of the health and social care partnership arrangements that have been in place since 2013 and a review of their effectiveness;
 - (2) an explanation as to why the governance needs to change;
 - (3) proposals regarding the new governance for the suggested Integrated Care Partnership (ICP) which include proposals to increase Elected Member representation.
 - (4) comments regarding future programme management costs which should fall

6. Conclusion(s)

- 6.1 The recommendation reflect each of the above.

7. Appendices

- 7.1 Appendix A – Proposed Governance Arrangements for a Combined Berkshire West ICS and Berkshire West 10 – Executive Summary
- 7.2 Appendix B – Proposed Governance Arrangements for a Combined Berkshire West ICS and Berkshire West 10 – Main Report